

SPECIAL REPORT

# 325 HOTELS



By JEFF WEINSTEIN, EDITOR IN CHIEF

## ***DISRUPTORS LIKE OYO BREAK INTO THE RANKING IN A BIG WAY, WHILE CHINESE GIANTS SUCH AS STATE-OWNED JIN JIANG ASSERT THEIR DOMINANCE VIA ACQUISITION.***

**T**he makeup of the world's 325 biggest hotel companies is increasingly unfamiliar. It wasn't more than five years ago when then-Shanghai Jin Jiang stood with 235,000-plus rooms and some 1,500 hotels. Based on 2018 data, now-Jin Jiang International became the world's second-biggest hotel company, after its acquisition of Radisson Hotel Group's more than 180,000 rooms and 1,100-plus hotels. With 941,794 rooms and more than 8,700 hotels, it surpassed Hilton.

Then there is Oyo Hotels & Homes, a name virtually no one knew until 2018, when its concept to better outfit and standardize budget

accommodations gained serious traction in India. Now, via increased capital sourcing and dealmaking, it is growing rapidly in China and has its eye on the United States. It is a bit of a hybrid with a mix of hotels, rooms and vacation rentals, which makes for uneven comparisons, but it is not to be overlooked.

Marriott International, of course, remained king of the hill. Other big movers, such as Bangkok-based Minor International, grew via acquisition, in this case of NH Hotels.

On the pages ahead follow our ranking and note additional listings such as brand and hotel counts, as well as newcomers and drop-offs.

2018 rank	2017 rank	Company	Location	2018 Rooms	2018 Hotels	2017 Rooms	2017 Hotels
1	1	Marriott International	Bethesda, Maryland USA	1,317,368	6,906	1,195,141	6,333
2	5	Jin Jiang International Holdings Co. Ltd.	Shanghai, China	941,794	8,715	680,111	6,794
3	2	Hilton	McLean, Virginia USA	912,960	5,685	856,113	5,284
4	3	InterContinental Hotels Group	Denham, England	836,541	5,603	798,075	5,348
5	4	Wyndham Hotels & Resorts	Parsippany, New Jersey USA	809,900	9,200	753,161	8,643
6	6	AccorHotels	Paris, France	703,806	4,780	616,181	4,283
7	7	Choice Hotels International	Rockville, Maryland USA	569,108	7,021	521,335	6,815
8	-	Oyo Hotels & Homes	Gurugram, India	515,144	17,344	-	-
9	9	Huazhu Group Ltd. (formerly China Lodging Group)	Shanghai, China	422,747	4,230	379,675	3,746
10	8	BTG Hotels Group Co.	Beijing, China	397,561	4,049	384,743	3,712
11	10	Best Western Hotels & Resorts	Phoenix, Arizona USA	295,849	3,618	260,015	3,324
12	12	GreenTree Hospitality Group	Shanghai, China	221,529	2,757	190,807	2,289
13	11	Hyatt Hotels Corp.	Chicago, Illinois USA	208,297	852	204,485	779
14	15	Dossen International Group	Guangzhou, China	199,042	2,247	105,951	1,087
15	14	G6 Hospitality	Carrollton, Texas USA	123,162	1,422	124,739	1,417
16	19	Qingdao Sunmei Group Co.	Qingdao, China	121,483	2,352	91,706	1,697
17	21	Aimbridge Hospitality	Plano, Texas USA	102,786	834	87,971	706
18	17	Magnuson Worldwide	Spokane, Washington USA	94,386	1,119	103,306	1,274
19	26	RLH Corp.	Spokane, Washington USA	85,700	1,327	64,308	984
20	18	Meliá Hotels International	Palma de Mallorca, Spain	83,253	329	96,956	382
21	16	Westmont Hospitality Group	Houston, Texas USA	82,617	731	105,000	507
22	22	Interstate Hotels & Resorts	Arlington, Virginia USA	80,172	481	67,958	390
23	68	Minor International	Bangkok, Thailand	75,219	513	20,209	158
24	24	Whitbread	Dunstable, England	74,624	793	71,282	770
25	23	New Century Hotels & Resorts	Hangzhou, China	72,642	330	71,665	292
26	25	Extended Stay Hotels	Charlotte, North Carolina USA	69,002	627	66,100	599
27	30	APA Group	Tokyo, Japan	65,538	434	53,168	355
28	28	Toyoko Inn Co.	Tokyo, Japan	60,508	288	57,010	274
29	33	Red Roof	New Albany, Ohio USA	58,319	627	48,508	528
30	48	The Ascott Ltd.	Singapore	56,594	433	31,285	306
31	29	Barcelo Hotel Group	Palma de Mallorca, Spain	55,670	251	53,668	244
32	31	Scandic Hotels	Stockholm, Sweden	51,693	268	49,983	262
33	32	MGM Resorts International	Las Vegas, Nevada USA	48,968	28	49,000	27
34	42	Zhuyou Hotel Group	Hangzhou, China	47,190	788	38,580	583
35	34	Club Med	Paris, France	47,141	69	46,708	69
36	38	Travelodge Hotels	Thame, England	43,421	578	40,000	562
37	37	Shangri-La Group	Hong Kong, China	42,383	101	42,600	103
38	35	Riu Hotels & Resorts	Palma de Mallorca, Spain	42,155	93	44,226	98
39	41	Millennium & Copthorne Hotels	London, England	40,323	139	39,402	136
40	40	Caesars Entertainment Corp.	Las Vegas, Nevada USA	39,960	32	39,680	32
41	36	Walt Disney Co.	Burbank, California USA	39,652	38	43,121	52
42	-	Wanda Hotels & Resorts	Beijing, China	38,035	154	-	-
43	50	HK CTS Hotels Co.	Beijing, China	37,672	150	30,225	138
44	-	Thomas Cook Group	London, England	37,584	186	-	-
45	39	Highgate	New York, New York USA	37,307	123	39,940	132
46	44	Iberostar Hotels & Resorts	Palma de Mallorca, Spain	37,100	124	37,100	110
47	43	Jinling Hotels & Resorts Corp.	Nanjing, China	36,297	135	37,314	136
48	-	Barony Hotels & Resorts Worldwide	London, England	33,730	157	-	-
49	45	Nordic Choice Hotels	Oslo, Norway	33,406	188	32,722	190
50	46	Fattal International Hotels & Resorts	Tel Aviv, Israel	33,000	173	31,935	170

2018 rank	2017 rank	Company	Location	2018 Rooms	2018 Hotels	2017 Rooms	2017 Hotels
51	52	Narada Hotel Group	Hangzhou, China	32,331	142	28,423	109
52	47	Pandox	Stockholm, Sweden	32,268	144	31,613	143
53	51	WoodSpring Hotels	Wichita, Kansas USA	28,500	240	28,500	240
54	55	Crescent Hotels & Resorts	Fairfax, Virginia USA	28,137	103	24,255	94
55	53	Grupo Posadas	Mexico City, Mexico	27,491	175	25,608	162
56	54	Grupo de Turismo Gaviota	Havana, Cuba	26,752	62	24,885	57
57	58	Pyramid Hotel Group	Boston, Massachusetts USA	26,125	120	23,112	92
58	104	Swiss-Belhotel International	Hong Kong, China	25,753	139	13,226	80
59	83	Argyle Metro Hotel Group	Sydney, Australia	24,730	131	17,847	92
60	56	InTown Suites	Atlanta, Georgia USA	24,566	191	24,154	189
61	65	Country Garden Phoenix International Hotels Management Co.	Foshan City, China	24,329	73	20,585	64
62	57	Frasers Hospitality	Singapore	23,600	148	23,600	148
63	59	Hotel Okura Co.	Tokyo, Japan	22,650	73	22,650	73
64	60	Mantra Group	Surfers Paradise, Australia	22,100	137	22,101	137
65	62	Drury Hotels Co.	St. Louis, Missouri USA	21,626	138	21,233	136
66	63	Deutsche Hospitality	Frankfurt am Main, Germany	21,623	105	21,210	103
67	-	Atrium Hospitality	Alpharetta, Georgia USA	21,595	82	-	-
68	81	Las Vegas Sands Corp.	Las Vegas, Nevada USA	21,160	10	17,881	8
69	64	Omni Hotels & Resorts	Dallas, Texas USA	21,000	60	21,000	60
70	74	Island Hospitality Management	West Palm Beach, Florida USA	20,878	177	19,251	166
71	70	Kempinski Hotels	Geneva, Switzerland	20,775	78	20,185	76
72	103	Shijiazhuang Guoda Hotel Management Co.	Shijiazhuang, China	20,660	298	13,324	212
73	77	Eurostars Hotel Co. (part of Grupo Hotusa)	Madrid, Spain	20,606	197	18,929	179
74	66	Orbis Co.	Warsaw, Poland	20,600	133	20,500	126
75	69	Four Seasons Hotels and Resorts	Toronto, Canada	20,204	95	20,204	95
76	86	Motel One	Munich, Germany	20,160	71	17,387	62
77	61	HEI Hotels & Resorts	Norwalk, Connecticut USA	19,781	61	21,621	73
78	49	B&B Hotels	Brest, France	19,529	479	31,000	441
79	79	White Lodging Services Corp.	Merrillville, Indiana USA	19,259	94	18,482	170
80	75	Prince Hotels and Resorts	Tokyo, Japan	19,165	52	19,165	52
81	72	AMResorts	Newtown Square, Pennsylvania USA	19,021	52	19,677	52
82	78	Archipelago International	Jakarta, Indonesia	18,740	137	18,622	135
83	76	HHM	Philadelphia, Pennsylvania USA	18,000	120	19,000	125
84	90	GCH Hotel Group	Berlin, Germany	17,601	124	15,522	123
85	92	Rotana Hotel Management Corp.	Abu Dhabi, United Arab Emirates	17,525	65	15,375	54
86	137	Huatian Hotel Group	Changsha, China	17,517	71	9,621	35
87	107	The Indian Hotels Co. Ltd.	Mumbai, India	17,452	145	12,977	100
88	84	Remington	Dallas, Texas USA	17,294	88	17,668	91
89	87	Crestline Hotels & Resorts	Fairfax, Virginia USA	17,234	118	16,827	116
90	88	Tsogo Sun Holdings	Bryanston, South Africa	16,271	110	16,008	98
91	117	Anhui Gujing Hotels Development Co.	Anhui Hefei, China	16,120	201	12,039	161
92	114	Sotetsu Hotel Management (formerly Sunroute Co.)	Yokohama, Japan	15,571	83	12,213	71
93	89	H10 Hotels	Barcelona, Spain	15,477	60	15,873	58
94	101	Concord Hospitality Enterprises Co.	Raleigh, North Carolina USA	15,423	105	13,590	96
95	93	Hard Rock International	Orlando, Florida USA	15,323	27	15,323	27
96	96	Blue Diamond Hotels & Resorts	St. Michael, Barbados	15,166	45	14,552	37
97	-	Far East Hospitality	Singapore	15,000	95	-	-
98	98	Interchange & Consort Hotels t/a Best Western Great Britain	York, England	14,383	257	13,685	251
99	106	Grupo Piñero	Palma de Mallorca, Spain	14,000	26	13,000	25
100	100	Grupo Cubanacán	Havana City, Cuba	13,885	67	13,633	66

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101	116	Columbia Sussex Corp.	Crestview Hills, Kentucky USA	13,755	39	12,122	40
102	95	Maritim Hotels	Bad Salzuflen, Germany	13,492	44	14,825	47
103	102	Realstar Hospitality	Toronto, Canada	13,478	141	13,478	141
104	99	Rosewood Hotel Group	Hong Kong, China	13,196	63	13,675	63
105	111	Fujita Kanko	Tokyo, Japan	13,190	61	12,227	53
106	113	Palladium Hotel Group	Ibiza, Spain	12,814	43	12,225	42
107	-	Greenland Hotel and Tourism Group	Shanghai, China	12,749	47	11,007	40
108	123	Pan Pacific Hotels Group	Singapore	12,625	36	11,335	32
109	167	Vinpearl Hotels & Resorts	Hanoi, Vietnam	12,621	30	7,856	21
110	110	Event Holding GmbH & Co.	Cologne, Germany	12,603	57	12,415	56
111	185	Eldorado Resorts	Reno, Nevada USA	12,594	20	7,000	10
112	115	Hoteles Catalonia	Barcelona, Spain	12,475	69	12,211	68
113	118	Sonesta International Hotels Corp.	Newton, Massachusetts USA	12,343	79	11,848	76
114	154	Gloria Hotels & Resorts	Beijing, China	12,314	64	8,825	43
115	112	Loews Hotels & Resorts	New York, New York USA	12,189	23	12,225	24
116	126	Savile Hotel Group Co. Ltd	Guangzhou, China	12,173	64	10,809	58
117	121	Olav Thon Gruppen	Oslo, Norway	12,076	79	11,610	78
118	122	Sage Hospitality	Denver, Colorado USA	12,065	52	11,433	62
119	120	Pestana Hotels & Resorts	Funchal, Portugal	11,933	97	11,756	93
120	119	Santika Indonesia Hotels & Resorts	Jakarta, Indonesia	11,833	104	11,833	104
121	125	MCR	New York, New York USA	11,672	86	11,000	96
122	109	Davidson Hotels & Resorts	Atlanta, Georgia USA	11,625	38	12,722	42
123	144	Real Hospitality Group	Ocean City, Maryland USA	11,455	105	9,215	84
124	94	GF Management	Philadelphia, Pennsylvania USA	11,433	66	15,277	88
125	141	Deefly Hotels & Resort Group	Hangzhou, China	11,262	72	9,470	59
126	140	Driftwood Hospitality Management	North Palm Beach, Florida USA	11,184	56	9,584	48
127	128	Britannia Hotels	Altrincham, England	11,098	61	10,260	54
128	168	Quest Serviced Apartments	Melbourne, Australia	11,011	170	7,812	157
129	105	Hospitality International	Tucker, Georgia USA	10,633	237	13,168	290
130	127	Lotte Hotels & Resorts	Seoul, South Korea	10,510	30	10,480	29
131	97	Jaz Hotel Group	Giza, Egypt	10,445	42	13,750	49
132	143	Hankyu Hanshin Hotels Co.	Osaka, Japan	10,424	46	9,225	46
133	-	TFE Hotels	Ultimo, Australia	10,378	77	-	-
134	124	Langham Hospitality Group	Hong Kong, China	10,282	28	11,106	30
135	131	Baywood Hotels	Columbia, Maryland USA	10,188	104	10,059	102
136	129	Regal Hotels International	Hong Kong, China	10,124	19	10,100	20
137	139	Dimension Development Co.	Natchitoches, Louisiana USA	10,115	67	9,590	60
138	130	Century Golden Resources Group	Beijing, China	10,088	20	10,088	20
139	-	Champion Hotels	Oklahoma City, Oklahoma USA	10,000	150	-	-
140	190	Valamar Hotels & Resorts	Zagreb, Croatia	9,973	34	6,855	33
141	135	Sokos Hotels	Helsinki, Finland	9,925	51	9,815	50
142	147	Event Hospitality & Entertainment	Sydney, Australia	9,894	61	9,132	58
143	133	Princess Hotels & Resorts	Reus, Spain	9,877	22	9,877	22
144	134	Washington Hotel Co. Ltd.	Nagoya, Japan	9,831	42	9,831	42
145	283	ITC Hotels	Gurgaon, India	9,792	106	4,277	73
146	-	Daemyung Hotels and Resorts Co.	Seoul, South Korea	9,725	17	-	-
147	146	Boyd Gaming Corp.	Las Vegas, Nevada USA	9,678	20	9,132	16
148	145	Dorsett Hospitality International	Hong Kong, China	9,553	34	9,133	25
149	73	HNA Hospitality Group	Beijing, China	9,500	39	19,443	30
150	148	PM Hotel Group	Chevy Chase, Maryland USA	9,455	49	9,125	41

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151	142	Stonebridge Companies	Denver, Colorado USA	9,422	58	9,294	55
152	149	Aqua-Aston Hotels	Honolulu, Hawaii USA	9,355	42	9,065	41
153	153	Warwick International Hotels	Paris, France	9,222	56	8,895	51
154	138	McKibbin Hospitality	Tampa, Florida USA	9,107	82	9,606	86
155	-	Vienna House	Vienna, Austria	9,048	50	-	-
156	160	Kilit Hospitality Group	Antalya, Turkey	8,885	18	8,386	16
157	165	Jurys Inn	Dublin, Ireland	8,882	42	7,922	36
158	132	OTO Development	Spartanburg, South Carolina USA	8,875	65	9,921	73
159	152	PPHE Hotel Group	Amsterdam, The Netherlands	8,800	38	8,927	39
160	173	Dalata Hotel Group	Dublin, Ireland	8,746	42	7,674	38
161	156	Be Live Hotels	Tenerife, Spain	8,552	31	8,552	31
162	157	Rixos Hotels	Antalya, Turkey	8,516	25	8,516	25
163	255	Penn National Gaming	Wyomissing, Pennsylvania USA	8,300	26	4,749	13
164	176	Chesapeake Hospitality	Greenbelt, Maryland USA	8,208	40	7,408	33
165	162	Hoteles Globales	Madrid, Spain	8,122	36	8,122	36
166	261	Shamin Hotels	Chester, Virginia USA	8,005	58	4,564	39
167	274	Janus Hotels & Resorts	Boca Raton, Florida USA	8,000	30	4,417	26
168	184	Dorint GmbH	Cologne, Germany	7,950	46	7,000	40
169	-	Playa Hotels & Resorts	Sunrise, Florida USA	7,915	21	6,130	13
170	163	Solare Hotels and Resorts Co.	Tokyo, Japan	7,914	52	8,110	51
171	194	Hotel Equities	Atlanta, Georgia USA	7,826	68	6,755	62
172	170	Sandman Hotel Group	Vancouver, Canada	7,815	52	7,755	48
173	169	Danubius Hotel and Spa Public Limited Co.	Budapest, Hungary	7,811	43	7,811	43
174	197	InterMountain Management	Monroe, Louisiana USA	7,768	74	6,673	70
175	191	Grupo Hoteles Playa	Almeria, Spain	7,708	37	6,845	34
176	164	Mandarin Oriental Hotel Group	New York, New York USA	7,638	30	8,103	31
177	181	City Lodge Hotels	Cramerview, South Africa	7,600	59	7,072	57
178	188	Shenzhen Grand Skylight Hotel Management Co.	Shenzhen, China	7,593	30	6,934	28
179	179	Centara Hotels & Resorts (formerly Central Hospitality Intl.)	Bangkok, Thailand	7,563	39	7,231	38
180	180	Sarovar Hotels & Resorts	Mumbai, India	7,551	80	7,151	75
181	171	Marshall Hotels & Resorts	Salisbury, Maryland USA	7,522	60	7,753	61
182	198	Via Galé - Sociedade de Empreendimentos Turísticos	Lisbon, Portugal	7,516	32	6,609	28
183	174	Furama Hotels International	Singapore	7,500	41	7,500	41
184	212	Hospitality Ventures Management Group	Atlanta, Georgia USA	7,480	44	6,209	33
185	175	Wynn Resorts	Las Vegas, Nevada USA	7,464	4	7,464	4
186	241	American Casino & Entertainment Properties	Las Vegas, Nevada USA	7,318	10	5,164	6
187	-	Golden Entertainment	Las Vegas, Nevada USA	7,273	8	-	-
188	172	Yuehai (International) Hotel Group Co.	Hong Kong, China	7,255	24	7,723	25
189	199	Kineth Hospitality Companies	North Liberty, Iowa USA	7,125	70	6,599	65
190	192	Lopesan Hotel Group	Meloneras, Spain	7,125	20	6,875	21
191	178	Decameron Hotels & Resorts	Panama City, Panama	7,066	36	7,335	37
192	161	Harbour Plaza Hotel Management Ltd.	Hong Kong, China	7,011	11	8,333	12
193	216	Azimut Hotels	Moscow, Russia	7,008	36	6,029	29
194	166	Benchmark	The Woodlands, Texas USA	6,922	47	7,915	48
195	226	Jumeirah Group	Dubai, United Arab Emirates	6,902	27	5,600	18
196	183	Grupo Real Turismo	Mexico City, Mexico	6,885	41	7,009	40
197	215	Grupo Hotelero Santa Fe	Colonia Santa Fe Cuajimalpa, Mexico	6,808	27	6,137	24
198	202	Outrigger Hospitality Group	Honolulu, Hawaii USA	6,756	37	6,528	36
199	196	First Hospitality Group	Rosemont, Illinois USA	6,742	45	6,708	41
200	195	G.S.M. Hoteles	Madrid, Spain	6,723	43	6,723	45

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201	220	Robinson Club	Hannover, Germany	6,701	23	5,877	24
202	207	Rosen Hotels & Resorts	Orlando, Florida USA	6,694	8	6,338	7
203	177	Dusit International	Bangkok, Thailand	6,688	27	7,337	28
204	219	Holiday Villa Hotels & Resorts	Kuala Lumpur, Malaysia	6,674	27	5,892	27
205	200	Crystal Hotels	Antalya, Turkey	6,561	13	6,561	13
206	221	Banyan Tree Hotels & Resorts	Singapore	6,544	47	5,874	41
207	272	Fertitta Entertainment	Houston, Texas USA	6,540	11	4,421	13
208	203	Kintetsu Hotel Systems	Osaka, Japan	6,468	22	6,512	25
209	182	Rede Nacional Inn de Hotéis	São Paulo, Brazil	6,462	60	7,035	54
210	209	Paradores de Turismo	Madrid, Spain	6,415	97	6,331	96
211	206	Grupotel Hotels & Resorts	Can Picafort, Spain	6,389	35	6,389	35
212	213	Pacifica Host Hotels	San Diego, California USA	6,326	44	6,206	43
213	159	First Hotels	Oslo, Norway	6,265	59	8,425	90
214	214	Hoteles Islazul	Havana, Cuba	6,177	77	6,177	77
215	235	Oakwood Asia Pacific Ltd.	Singapore	6,155	39	5,377	36
216	229	Wharf Hotels	Hong Kong, China	5,973	18	5,519	16
217	189	Tishman Hotel Corp.	New York, New York USA	5,932	10	6,911	9
218	222	N. Daskalantonakis Group	Athens, Greece	5,865	29	5,755	28
219	218	Hipotels	Cala Millor, Spain	5,847	28	5,927	29
220	236	Great Wolf Resorts	Chicago, Illinois USA	5,845	16	5,322	15
221	228	Winegardner & Hammons Group	Cincinnati, Ohio USA	5,835	25	5,526	23
222	108	Redefine BDL Hotel Group	London, England	5,775	48	12,889	73
223	208	Spire Hospitality	Deerfield, Illinois USA	5,745	25	6,338	22
224	204	YTL Hotels and Properties	Singapore	5,733	30	6,453	12
225	201	Onyx Hospitality Group	Bangkok, Thailand	5,728	43	6,546	44
226	284	Sandals Resorts International	Miami, Florida USA	5,654	25	4,266	16
227	-	Lemon Tree Hotels	New Delhi, India	5,576	56	-	-
228	256	Chartwell Hospitality	Franklin, Tennessee USA	5,538	38	4,695	35
229	224	Buffalo Lodging Associates	Canton, Massachusetts USA	5,519	45	5,715	47
230	231	Vincci Hoteles	Madrid, Spain	5,455	38	5,455	38
231	233	Mitsis Hotels	Athens, Greece	5,415	17	5,415	17
232	232	Van der Valk Exclusief Hotels	Nieuwerkerk aan den IJssel, The Netherlands	5,383	37	5,422	36
233	211	Shimao Hotels and Resorts	Hong Kong, China	5,336	15	6,289	22
234	237	Commonwealth Hotels	Covington, Kentucky USA	5,278	43	5,278	43
235	151	Peachtree Hotel Group	Atlanta, Georgia USA	5,275	45	8,991	34
236	251	Marcus Hotels & Resorts	Milwaukee, Wisconsin USA	5,255	21	4,827	18
237	230	Chartres Lodging Group	San Francisco, California USA	5,251	7	5,488	8
238	238	Shaner Hotels	State College, Pennsylvania USA	5,229	51	5,229	51
239	277	Station Casinos	Las Vegas, Nevada USA	5,169	12	4,388	11
240	-	Citotel Groupement Hôtelier	Paris, France	5,166	168	-	-
241	-	Budget Host International	Arlington, Texas USA	5,123	141	-	-
242	243	GLH Hotels Management	London, England	5,077	17	5,077	17
243	275	Linchris Hotel Corp.	Hanover, Massachusetts USA	5,070	35	4,415	34
244	240	CSM Corp.	Minneapolis, Minnesota USA	5,051	32	5,176	33
245	225	BD Hotels	New York, New York USA	5,000	29	5,600	28
246	254	GruppoUNA (formerly Atahotels SPA)	Milan, Italy	5,000	38	4,750	43
247	248	Raymond Management Co.	Middleton, Wisconsin USA	4,976	36	4,976	36
248	249	New Otani Co.	Tokyo, Japan	4,926	19	4,926	19
249	234	Louis Hotels Public Co.	Nicosia, Cyprus	4,924	24	5,398	24
250	-	SilverBirch Hotels & Resorts	Vancouver, Canada	4,904	17	-	-

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251	260	Atlas Hotels	Stratford-upon-Avon, England	4,877	48	4,622	47
252	239	Grand Skylight Hotel Management Co.	Shenzen, China	4,825	17	5,227	23
253	247	Verkehrsbüro Hotellerie	Vienna, Austria	4,822	27	4,979	29
254	-	Red Planet Hotels	Bangkok, Thailand	4,783	30	-	-
255	-	Vision Hospitality Group	Chattanooga, Tennessee USA	4,775	47	-	-
256	276	Hoteles Servigroup	Benidorm, Spain	4,758	18	4,406	17
257	-	Ligula Hospitality Group	Goteborg, Sweden	4,719	39	-	-
258	258	Transamérica Hospitality Group	São Paulo, Brazil	4,677	23	4,677	23
259	290	Vista Host	Houston, Texas USA	4,667	39	4,137	34
260	269	Coast Hotels	Vancouver, Canada	4,645	36	4,482	35
261	217	Evergrande Hotels & Resorts	Guangzhou, China	4,625	10	6,018	18
262	266	Korea Tourism Organization	Seoul, South Korea	4,625	52	4,501	50
263	263	Lodging Hospitality Management	St. Louis, Missouri USA	4,623	17	4,522	18
264	265	Compass Hospitality Co. Ltd.	Bangkok, Thailand	4,596	48	4,512	44
265	210	Urgo Hotels and Resorts	Bethesda, Maryland USA	4,591	34	6,316	43
266	-	Waramaug Hospitality	Boca Raton, Florida USA	4,585	39	-	-
267	287	Waterford Hotel Group	Waterford, Connecticut USA	4,564	33	4,167	30
268	-	Strand Hospitality Services	Myrtle Beach, South Carolina USA	4,563	39	-	-
269	270	Texas Western Hospitality	Dallas, Texas USA	4,539	36	4,470	36
270	264	Magna Hospitality Group	Warwick, Rhode Island USA	4,517	22	4,517	22
271	267	Falkensteiner Hotels and Residences	Vienna, Austria	4,502	32	4,499	32
272	-	CoralTree Hospitality	Englewood, Colorado USA	4,486	19	-	-
273	-	Sun International	Sandton, South Africa	4,454	16	-	-
274	273	Galaxy Entertainment Group	Hong Kong, China	4,420	5	4,420	7
275	-	HRI Lodging	New Orleans, Louisiana USA	4,417	25	-	-
276	-	Regency Hotel Management (formerly Ramkota)	Sioux Falls, South Dakota USA	4,415	33	-	-
277	187	Budget Suites of America	Las Vegas, Nevada USA	4,354	12	6,997	19
278	-	Arp-Hansen Hotel Group	Gentofte, Denmark	4,350	13	-	-
279	-	Delaware North	Buffalo, New York USA	4,346	32	-	-
280	-	Grand Heritage Hotel Group	Estes Park, Colorado USA	4,325	22	-	-
281	281	Palace Resorts	Miami, Florida USA	4,315	10	4,315	10
282	245	Xanterra Travel Collection	Greenwood Village, Colorado USA	4,283	26	5,021	33
283	282	Kerzner International Resorts	New York, New York USA	4,279	12	4,279	12
284	-	Brazil Hospitality Group	Rio de Janeiro, Brazil	4,225	19	-	-
285	-	Auberge Resorts Collection	Mill Valley, California USA	4,216	18	-	-
286	289	Playasol Ibiza Hotels	Ibiza, Spain	4,192	33	4,137	36
287	288	Club Quarters	New York, New York USA	4,146	17	4,146	17
288	-	Achat Hotels	Hockenheim, Germany	4,125	35	-	-
289	293	Sandos Hotels & Resorts	Playa Blanca, Spain	4,122	9	4,122	9
290	286	RIMC International Hotels & Resorts	Hamburg, Germany	4,116	25	4,180	35
291	-	Berjaya Hotels & Resorts	Kuala Lumpur, Malaysia	4,106	16	-	-
292	295	Starhotels	Florence, Italy	4,100	29	4,092	29
293	259	ZMC Hotels	Duluth, Minnesota USA	4,096	39	4,663	41
294	299	Daly Seven	Greensboro, North Carolina USA	4,084	39	3,970	38
295	271	Venezolana de Turismo	Caracas, Venezuela	4,084	14	4,427	16
296	257	Lindner Hotels	Duesseldorf, Germany	4,056	31	4,693	30
297	-	Melco Resorts & Entertainment	Hong Kong, China	4,000	5	-	-
298	262	Meyer Jabara Hotels	Danbury, Connecticut USA	3,973	23	4,551	29
299	285	H-Top Hotels & Resorts Group	Barcelona, Spain	3,948	17	4,225	18
300	291	Chieko Aoki Management Co.	São Paulo, Brazil	3,945	22	4,126	22

Rank	Brand	Company	Rooms	Hotels
1	Holiday Inn Express	InterContinental Hotels Group	279,516	2,726
2	Hampton Inn by Hilton	Hilton	250,310	2,433
3	Holiday Inn Hotels & Resorts	InterContinental Hotels Group	233,852	1,251
4	Homeinn	BTG Hotels Group Co.	229,586	2,246
5	HanTing Hotel	China Lodging Group	220,646	2,283
6	Hilton Hotels & Resorts	Hilton	215,623	586
7	Marriott Hotels	Marriott International	201,366	567
8	Courtyard by Marriott	Marriott International	178,438	1,199
9	Super 8 by Wyndham	Wyndham Hotel Group	178,028	2,889
10	7 Days Inn	Jin Jiang International Holdings Co. Ltd.	163,325	1,946
11	GreenTree Inn	GreenTree Hospitality Group Ltd.	162,844	1,881
12	Sheraton	Marriott International	155,879	443
13	Ibis Hotels	AccorHotels	150,748	1,174
14	Best Western	Best Western Hotels & Resorts	146,548	1,994
15	Days Inn by Wyndham	Wyndham Hotel Group	137,678	1,728
16	DoubleTree by Hilton	Hilton	130,714	559
17	Jin Jiang Inn	Jin Jiang International Holdings Co. Ltd.	128,638	1,088
18	Quality	Choice Hotels International	126,533	1,636
19	Ramada by Wyndham	Wyndham Hotel Group	124,785	871
20	Crowne Plaza Hotels & Resorts	InterContinental Hotels Group	120,168	429
21	Hilton Garden Inn	Hilton	118,675	815
22	City Comfort Inn	Dossen International Group	117,709	1,410
23	Motel 6	G6 Hospitality LLC	111,041	1,288
24	Mercure	AccorHotels	104,969	810
25	Novotel	AccorHotels	103,105	526
26	Residence Inn by Marriott	Marriott International	99,081	803
27	Vienna Hotels	Jin Jiang International Holdings Co. Ltd.	94,727	645
28	Fairfield by Marriott	Marriott International	94,288	979
29	La Quinta by Wyndham	Wyndham Hotel Group	89,456	914
30	Thank Inn	Qingdao Sunmei Group Co.	85,489	1,621
31	Hyatt Regency	Hyatt Hotels Corp.	84,137	192
32	Comfort Inn	Choice Hotels International	82,901	1,056
33	Westin	Marriott International	82,683	227
34	Radisson Blu	Jin Jiang International Holdings Co. Ltd.	72,630	319
35	Ji Hotel	China Lodging Group	72,370	553
36	Premier Inn	Whitbread	72,000	785
37	InterContinental Hotels & Resorts	InterContinental Hotels Group	69,281	204
38	Best Western Plus	Best Western Hotels & Resorts	67,604	1,203
39	Ibis Budget	AccorHotels	61,226	614
40	Embassy Suites by Hilton	Hilton	58,858	253
41	Renaissance Hotels	Marriott International	55,099	175
42	Homewood Suites by Hilton	Hilton	54,836	482
43	Red Roof	Westmont Hospitality Group	51,357	572
44	Econo Lodge	Choice Hotels International	50,692	839
45	Four Points	Marriott International	49,144	271
46	SpringHill Suites by Marriott	Marriott International	48,959	414
47	Ibis Styles	AccorHotels	48,842	476
48	Hyatt Place	Hyatt Hotels Corp.	46,491	331
49	Comfort Suites	Choice Hotels International	44,381	571
50	Red Roof Inn	Red Roof	43,415	505

Rank	Company	Hotels
1	Oyo Hotels & Homes	17,344
2	Wyndham Hotels & Resorts	9,200
3	Jin Jiang International Holdings Co. Ltd.	8,715
4	Choice Hotels International	7,021
5	Marriott International	6,906
6	Hilton	5,685
7	InterContinental Hotels Group	5,603
8	AccorHotels	4,780
9	Huazhu Group Ltd. (formerly China Lodging Group)	4,230
10	BTG Hotels Group Co.	4,049
11	Best Western Hotels & Resorts	3,618
12	GreenTree Hospitality Group	2,757
13	Qingdao Sunmei Group Co.	2,352
14	Dossen International Group	2,247
15	G6 Hospitality	1,422
16	RLH Corp.	1,327
17	Magnuson Worldwide	1,119
18	Hyatt Hotels Corp.	852
19	Aimbridge Hospitality	800
20	Whitbread	793
21	Zhuyou Hotel Group	788
22	Westmont Hospitality Group	731
23	Extended Stay Hotels	627
23	Red Roof	627
25	Travelodge Hotels	578
26	Minor International	513
27	Interstate Hotels & Resorts	481
28	B&B Hotels	479
29	APA Group	434
30	The Ascott Ltd.	433
31	New Century Hotels & Resorts	330
32	Meliá Hotels International	329
33	Shijiazhuang Guoda Hotel Management Co.	298
34	Toyoko Inn Co.	288
35	Scandic Hotels	268
36	Interchange & Consort Hotels t/a Best Western Great Britain	257
37	Barcelo Hotel Group	251
38	WoodSpring Hotels	240
39	Hospitality International	237
40	Pillar Hotels & Resorts	225
41	Anhui Gujing Hotels Development Co.	201
42	Eurostars Hotel Co. (part of Grupo Hotusa)	197
43	InTown Suites	191
44	Nordic Choice Hotels	188
45	Thomas Cook Group	186
45	Island Hospitality Management	177
47	Grupo Posadas	175
48	Fattal International Hotels & Resorts	173
49	Quest Serviced Apartments	170
50	Citotel Groupement Hôtelier	168



**TOP  
25 CONSORTIA**

2018 ranking	2017 ranking	Company	Location	2018 Rooms	2018 Hotels	2017 Rooms	2017 Hotels
1	1	Hotusa Hotels	Madrid, Spain	269,760	3,032	230,453	2,726
2	2	Associated Luxury Hotels	Orlando, Florida USA	228,045	597	195,484	647
3	3	Preferred Hotels & Resorts	Chicago, Illinois USA	150,349	751	160,000	700
4	4	Keytel Hotels	Madrid, Spain	136,795	1,288	135,133	1,297
5	5	Global Hotel Alliance	Dubai, United Arab Emirates	124,161	591	126,120	623
6	6	HotelRez Hotels and Resorts	London, England	86,127	981	80,593	946
7	-	Historic Hotels Worldwide	Washington, D.C. USA	65,000	330	-	-
8	-	Historic Hotels of America	Washington, D.C. USA	60,000	310	-	-
9	9	Hotel Republic	London, England	58,544	270	45,218	215
10	7	The Leading Hotels of the World	New York, New York USA	57,225	406	60,102	378
11	10	Logis Hotels	Paris, France	45,626	2,200	44,311	2,122
12	8	Supranational Hotels	London, England	37,725	300	60,000	500
13	11	Epoque Hotels	Miami, Florida USA	27,745	304	27,615	301
14	-	Amplified Hotels	London, England	27,145	138	-	-
15	12	Small Luxury Hotels of the World	London, England	25,078	535	24,038	520
16	13	Design Hotels	Berlin, Germany	22,144	327	22,301	288
17	14	The Originals Human Hotels & Resorts	Paris, France	19,057	548	22,000	600
18	15	Sercotel Hotels	Barcelona, Spain	17,834	154	17,834	174
19	17	Relais & Châteaux	Paris, France	14,379	580	13,650	550
20	20	Bespoke Hotels	Warrington, England	14,000	138	9,555	207
21	19	Hotels & Preference	Paris, France	10,275	150	10,275	150
22	22	Les Collectionneurs	Issy-les-Moulineaux, France	9,120	357	9,000	338
23	23	Healing Hotels of the World	Cologne, Germany	7,687	82	8,393	101
24	24	Romantik Hotels & Restaurants	Frankfurt am Main, Germany	7,365	205	7,365	205
25	21	L.E. Hotels	Los Angeles, California USA	5,600	65	9,234	73

## TOP 10 MANAGEMENT COMPANIES

Rank	Company	Hotels Managed
1	Huazhu Group Limited	3,309
2	Qingdao Sunmei Group Co.	2,352
3	AccorHotels	2,275
4	Dossen International Group	2,247
5	Marriott International	2,020
6	IHG (InterContinental Hotels Group)	965
7	BTG Hotels Group Co.	925
8	Aimbridge Hospitality	834
9	Hilton	689
10	Extended Stay Hotels	608

## TOP 10 FRANCHISORS

Rank	Company	Hotels Franchised
1	Wyndham Hotels & Resorts	8,717
2	Jin Jiang International Holdings Co. Ltd.	7,257
3	Choice Hotels International	7,021
4	Hilton	4,925
5	Marriott International	4,735
6	InterContinental Hotels Group	4,615
7	BTG Hotels Group Co.	3,124
8	GreenTree Hospitality Group	2,728
9	Qingdao Sunmei Group Co.	2,349
10	AccorHotels	2,258

## TOP 10 COUNTRIES

Rank	Company	Countries
1	Marriott International	130
2	Jin Jiang International Holdings Co. Ltd.	120
3	Hilton	113
4	Best Western Hotels & Resorts	101
4	AccorHotels	100
6	InterContinental Hotels Group	100
7	Preferred Hotels & Resorts (consortium)	85
8	Small Luxury Hotels of the World (consortium)	82
9	The Leading Hotels of the World (consortium)	82
10	Wyndham Hotels & Resorts	81

## ABOUT THE RANKING

Data for HOTELS 325 is gathered through an online survey completed by hotel company contacts. Individuals are asked to report the number of guestrooms and hotels in operation systemwide as of December 31, 2018. Companies that do not respond are subject to an estimate through public records, previous years' data, industry sources and independent research.

In some cases, rooms and hotels are counted more than once because HOTELS chooses to separately report data from owner-operators, managers and franchisors on the same list. Thus, a single property that is owned by one party, managed by another and branded by a third would be counted three times. Furthermore, this ranking omits companies that exclusively or overwhelmingly own hotels; only companies that also manage, own and operate, or franchise hotels are included. As a result, REITs and fund-owned hotel groups are excluded.

Unfortunately, there are some inconsistencies in reporting from year to year due to discrepancies in reporting by companies listed in the ranking.

## NOTEWORTHY CHANGES

- Several changes in the ranking reflect mergers and acquisitions made in 2018. The biggest change comes from Shanghai's Jin Jiang International, which took majority ownership of Radisson Hotel Group and Radisson Hospitality AB, making it the second-largest hotel company in the world. Another noteworthy change is Minor International, which jumped to 23 from 68 after acquiring NH Hoteles.
- The most noteworthy newcomer is India-based Oyo Hotels & Homes, which debuts at 8 with 515,144 rooms, mostly as hotel franchises in the budget segment throughout India and China, but also with vacation and multi-room rentals.
- Among mergers reflected in this year's listing is Wyndham's acquisition of the La Quinta Inns & Suites brand.
- Associated Luxury Hotels International's consortia listing still includes WorldHotels, which it sold to Best Western Hotels & Resorts early in 2019.
- In last year's ranking, Interstate Hotels & Resorts should have been listed with 67,958 rooms and 390 hotels, which would have put its rank at 25.
- Omitted from last year's ranking were Greenland Hotel and Tourism Group and Playa Hotels & Resorts. Others listed this year were likely eligible last year, but accurate data was not made available.

*Special thanks to contributing editor Chris Scott; Horwath HTL; Yu Qin, Beijing International Studies University.*

## JUST MISSED

Companies that almost made the ranking

Rank	Company	Location	2018 Rooms	2018 Hotels
301	North Central Group	Middleton, Wisconsin USA	3,936	30
302	MedPlaya Management	Benidorm, Spain	3,929	16
303	Delphin Hotels & Resorts	Istanbul, Turkey	3,924	7
304	Real Hotels & Resorts	San Salvador, El Salvador	3,900	20
305	HP Hotels	Alpharetta, Georgia USA	3,898	29
306	Sahid Hotels & Resorts	Jakarta, Indonesia	3,824	26
307	CPI Hotels	Prague, Czech Republic	3,791	30
308	The Oberoi Group	New Delhi, India	3,780	22
309	Stanford Hotels Corp.	San Francisco, California USA	3,779	12
310	Park Hotel Group	Singapore	3,767	15

## NEWLY JOINED

Companies new to the ranking

2018 Rank	Company	Location	2018 Rooms	2018 Hotels
8	Oyo Hotels & Homes	Gurugram, India	515,144	17,344
42	Wanda Hotels & Resorts	Beijing, China	38,035	154
44	Thomas Cook Group	London, England	37,584	186
48	Barony Hotels & Resorts Worldwide	London, England	33,730	157
67	Atrium Hospitality	Alpharetta, Georgia USA	21,595	82
97	Far East Hospitality	Singapore	15,000	95
133	TFE Hotels	Ultimo, Australia	10,378	77
146	Daemyung Hotels and Resorts Co.	Seoul, South Korea	9,725	17
155	Vienna House	Vienna, Austria	9,048	50
187	Golden Entertainment	Las Vegas, Nevada USA	7,273	8
227	Lemon Tree Hotels	New Delhi, India	5,576	56
240	Citotel Groupement Hôtelier	Paris, France	5,166	168
241	Budget Host International	Arlington, Texas USA	5,123	141
250	SilverBirch Hotels & Resorts	Vancouver, Canada	4,904	17
254	Red Planet Hotels	Bangkok, Thailand	4,783	30
255	Vision Hospitality Group	Chattanooga, Tennessee USA	4,775	47
257	Ligula Hospitality Group	Goteborg, Sweden	4,719	39
266	Waramaug Hospitality	Boca Raton, Florida USA	4,585	39
268	Strand Hospitality Services	Myrtle Beach, South Carolina USA	4,563	39
272	CoralTree Hospitality	Englewood, Colorado USA	4,486	19
273	Sun International	Sandton, South Africa	4,454	16
275	HRI Lodging	New Orleans, Louisiana USA	4,417	25
276	Regency Hotel Management (Ramkota)	Sioux Falls, South Dakota USA	4,415	33
278	Arp-Hansen Hotel Group	Gentofte, Denmark	4,350	13
279	Delaware North	Buffalo, New York USA	4,346	32
280	Grand Heritage Hotel Group	Estes Park, Colorado USA	4,325	22
284	Brazil Hospitality Group	Rio de Janeiro, Brazil	4,225	19
285	Auberge Resorts Collection	Mill Valley, California USA	4,216	18
288	Achat Hotels	Hockenheim, Germany	4,125	35
291	Berjaya Hotels & Resorts	Kuala Lumpur, Malaysia	4,106	16
297	Melco Resorts & Entertainment	Hong Kong, China	4,000	5

## GAINERS

Biggest gainers  
in the 2019 ranking

2018 Rank	2017 Rank	Company	2018 Rooms	2018 Hotels	2017 Rooms	2017 Hotels
17	21	Aimbridge Hospitality	102,786	834	87,971	706
19	26	RLH Corp.	85,700	1,327	64,308	984
23	68	Minor International	75,219	513	20,209	158
30	48	The Ascott Ltd.	56,594	433	31,285	306
58	104	Swiss-Belhotel International	25,753	139	13,226	80
59	83	Argyle Metro Hotel Group	24,730	131	17,847	92
68	81	Las Vegas Sands Corp.	21,160	10	17,881	8
72	103	Shijiazhuang Guoda Hotel Management Co.	20,660	298	13,324	212
86	137	Huatian Hotel Group	17,517	71	9,621	35
87	107	The Indian Hotels Co. Ltd.	17,452	145	12,977	100
109	167	Vinpearl Hotels & Resorts	12,621	30	7,856	21
111	185	Eldorado Resorts	12,594	20	7,000	10
140	190	Valamar Hotels & Resorts	9,973	34	6,855	33
145	283	ITC Hotels	9,792	106	4,277	73
163	255	Penn National Gaming	8,300	26	4,749	13
166	261	Shamin Hotels	8,005	58	4,564	39
167	274	Janus Hotels & Resorts	8,000	30	4,417	26

## LOSERS

Companies that fell out  
of the 2019 ranking

2017 Rank	Company	Location	2018 Rooms	2018 Hotels	2017 Rooms	2017 Hotels
300	MedPlaya Management	Benidorm, Spain	3,929	16	3,929	16
292	Real Hotels & Resorts	San Salvador, El Salvador	3,900	20	4,122	21
291	Stanford Hotels Corp.	San Francisco, California USA	3,779	12	4,048	13
253	Park Hotel Group	Singapore	3,767	15	4,739	16
280	Trump Hotels	New York, New York USA	3,716	11	4,325	11
268	Hoteles Misión	Juarez, Mexico	3,667	37	4,490	47
298	Hunguest Hotels	Budapest, Hungary	3,562	25	3,975	25
278	CHI Hotels & Resorts	Floriana, Malta	3,088	9	4,377	13
297	New Castle Hotels & Resorts	Shelton, Connecticut USA	3,046	21	3,991	25
294	Grand Hotels International	Wellington, New Zealand	2,269	12	4,113	19